Parkway Village Homeowners' Association

Reserve Study Report Reserve Study With Site Visit

For 30-Year Projection Period Beginning 01/01/13





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Report Prepared by Repo,1 Reviewed by: Report #1377 v. 2012 - I Pierre del Rosario, PRA Gary Porter, RS, PRA Parkway Village Homeownc:r5' Association January 1, 2013 Report# 1377 V. 2012 - 1

Parkway Village Homeowners' Association

Reserve Study

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The financial exhibits listed above provide a summary of the Association's reserves at the Category level. In addition, the Component list is also presented at the component level as required by National Reserve Study Standards.

Component level Schedules are presented separately, as those schedules support, but are not part of, the reserve study report.

Presenting the report in this manner facilitates understanding of the data. Category level reports allow the reader to grasp the high level picture because category level reports are always presented on a single page. Component level reports, depending upon the number of components. may consist of many pages. The purpose of component level reports is not to allow the reader to immediately grasp an overall understanding, but to confirm the accuracy of the summaly, category level reports. Parkway Village Homeowners' Association January 1.2023 Page 1-1 Report # 1377 V. 2012-1

Preparer's Report

Board of Directors Parkway Village Homeowners' Association Ogden, Utah

Reserve Study With Site Visit

We have prepared the accompanying forecast Reserve Funding Plan of Parkway Village Homeowners' Association as of and for the thirty-year period beginning January 1, 2013 as a Level L Reserve Study. This forecast is the responsibility of Association Management.

We conducted our engagement in accordance with National Reserve Study Standards of the Community Associations Institute and the Association of Professional Reserve Analysts. Those standards require that we perfolling a site visit to visually observe the significant common area components of the Association to obtain reasonable information regarding condition and estimated remaining useful life. A Level r Reserve Study also includes assessing the significant estimates used by management, as well as evaluating the overall forecast report presentation.

This Report presents, in the form of a financial forecast, information regarding the that is the representation of management we do not express an opinion or any other form of assurance on the accompanying report or assumptions. Furthermore, there will usually be dillerences between the projected and actual results because events and circumstances frequently do not occur as expected, and those differences may be material. We have no responsibility to update this report for events and circumstances occurring after the date of this report.

Pierre del Posario

Pierre de! Rosario, PRA January 28, 20 I 3 Parkway Village Home0wners' Association January 1. 2013 Pag I - 2 Report# 1377 ∨. 20!2 - I

Report Snapshot

Association Name:	Parkway Village Homeowners' Association	
Location:	Ogden, Utah	
# of Units:	36	
Initial Year Report Period:	January I. 2013 through December 31, 2013	
30-Year Projection Period:	Years 2013 to 2042	
Projected Reserve Balance at I	December 31. 2012	\$ 3,002
Ideal Reserve Balance at Decer	nber 31, 2012	\$ 30,846
Percent Funded at December 31	L, 2012	9.7%
Recommended Annual Contrib	ution to Reserves 2013	\$ 10,000
Recommended Special Assessm	nent 2013	\$
Estimated Interest Rate:		0.90%
Estimated Inflation Rate:		1.50%
Estimated Contingency Rate:		0.00%
Estimated Tax Rate:		I <i>5.00%</i>

The Association is a 94 - unit townhouse development located in Ogden, Utah. The project was partially developed in starting in 2008 and currently consists of 36 homes in six buildings. Funding is currently provided using 36 units as the number of paying owners.

The Association's percent funded is 09.7% which is considered weak, but often acceptable. This allows little margin for error, and leaves the Association exposed if unanticipated expenditures occur. This means that insufficient funds have been set aside for reserves in the past, and that a relatively aggressive funding plan must usually be adopted LO build the fund up lo an appropriate level. Since the 70% level is generally considered to be an adequate level, that is the first goal lo attain. We recommend attempting to reach a 100% funding level by the end of the 30-year funding plan.

The status of the Association's Reserve Fund is evaluated primarily by attempting to measure its strength. While there are subjective considerations that can be applied, the percent funded calculation represents the most universally accepted objective measure of the strength of the reserve fund. The discussion in the paragraph above evaluates the strength of the Association's reserve fund.

Report Introduction

The propelty described in this report is a common interest development. As such, it contains common areas and facilities that are owned "in common" by the members. As the elected governing body of the Association, the Board of Directors is responsible for maintenance of the common areas and the sound financial management and operation of the Association.

One of the primary duties of the Board of Directors is the preparation and/or review of the annual budget. The annual budget process must, at a minimum, address two areas; Operating Funds and Reserve funds. The net result is a determination of the annual assessment to be charged to members, which will consist of an operating assessment and a reserve assessment.

Reserve funds are a part of the monthly or annual assessments paid by owners of an individual unit or lot. These funds are intended to be set aside specifically for major repairs and replacements and not be used for any other purpose. These funds are accumulated by the Association, earn interest, and should be expended as approved by management only for major repairs and replacements of the com11011 area components.

This Reserve Study assists the Board of Directors by providing the infom1ation to determine the appropriate amount of money to assess owners. Specifically, the reserve study report provides a 30-year funding plan to assure an equitable assessment structure to provide for the non annual major repairs and replacements of common area components. The report is a financial projection that is based upon an observation and evaluation of the common area components performed during a site visit.

Because the reserve study is a projection of future events, it necessarily is based upon a number of assumptions. The reserve study process is an exercise in refining those assumptions to those most likely to occur. Future events occurring near term are inherently more predictable than those occurring long term. That is why it is necessary to perform periodic updates co the reserve study; to update and refine the assumptions based on the passage of time and actual maintenance activities that have occurred.

The reserve study consists of two parts; the physical analysis, and the financial analysis. The findings of the physical evaluation, including identification of components, condition. useful and remaining life. and replacement cost, are summarized in this report. The financial analysis consists of the evaluation of the current reserve funding status, and a 30-year projection of cash inl10ws and outflows.

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Physical Analysis

The physical analysis itself consists of two parts; (!) a site visit wherein (a) all common area components are identified, (b) measurements or counts are made or verified, (c) condition of components is assessed, and (2) an analysis,-usually pelfornled after we complete the site visit. The analysis consists of determining what components are to be included in the reserve funding study, and the useful (nom1al) *life* and remaining life, and repair or replacement cost of each component to be included in the funding study.

The identification of all common area components is not necessarily a completely transparent process. We may rely upon components identified in prior reserve studies, inquiries of management, depreciation schedules, asset listings, plot maps, building plans. vendor or contractor representations, and insurance records. in addition to our own observations to attempt to correctly identify all common area components. We rely upon management representations and governing documents to determine maintenance responsibility, as it is not always clearly identified. An example is "exclusive use common property," such as a balcony deck. In some associations, it is the association's maintenance responsibility. In others, it is the unit owner's responsibility. We also provide a list of observed, major, common area components that are excluded from the reserve study._

Measurements or counts of common area components are included, except for certain items where an "allowance" factor is included. No invasive testing is performed. We attempt to quantify counts and measurements in accordance with industry standard& and the Association's maintenance plan. As an example, we may not measure roofing or painting if we have firm bids or contracts that specify a cost, as the measurement then becomes irrelevant, except for cost verification purposes. We may use representative sampling rather than examine every component. Components are generally included in the study at the level where costs are anticipated to be incurred, not grouped so that detail data becomes meaningless.

Condition is assessed on a subjective basis considering a number of factors: original useful life, age, quality, rate of wear and tear, management representations, and maintenance plan. The maintenance plan is the most important factor, as components will often be replaced before their useful life has ended, strictly for aesthetic purposes. For many associations, the appearance is of paramount importance.

The components to be included in the reserve study is based upon a number of factors. CAI National Reserve Study Standards established a four part test:

- 1) The component must be a common area maintenance responsibility
- 2) The component must have a limited life
- 3) The limited life must be predictable
- 4) The component must be above a minimum threshold cost.

Based on the above standards, most small equipment and tool items are excluded from the study. Most building infrastructure components are also excluded from the study. Again, however, the Association's maintenance plan may ovelTide these considerations. For instance, if smaller, low cost items such as pool equipment, which may otherwise be excluded based on individual cost to replace, are considered to be part of the swimming pool "system," then it would be appropriate to include such items in the reserve study.

Physical Analysis (Continued)

Likewise, small tools may be grouped for this purpose to provide a funding vehicle for non annual expenses that simply do not fit into the operating budget.

We normally will also prepare a list of all known components that are excluded from the reserve study, along with an explanation of why certain common area components, or items that might normally be considered common area components, are excluded from the study. This list is normally presented in general terms rather than as a detail list of individual components. Most users of this report find this useful in understanding why certain items are excluded.

Useful life is usually based on our experience with similar components. However, other factors that may factor into this decision are the Association's maintenance plan, warranty periods, assumptions regarding quality, wear and tear, maintenance procedures, and climate conditions. The useful life is also used as the normal replacement cycle for calculation of future major repairs and replacements.

Remaining life will normally be the difference between a component's age and its useful life. However, we may modify remaining life based on observed condition, maintenance history, and the Association's maintenance plan. Also, because maintenance records are often sketchy, and staff and board members have changed, it is often very difficult to determine when a component was actually placed into service. The date placed in service may end up being an estimated date, calculated from the estimated remaining useful life. The following categories help us establish guidelines for determining useful life and

• Cyclic Regular - Items like road slurry or wood painting fall into this category. Such components have a very predictable life cycle. Thal life cycle may vary based upon local climate, usage. exposure to weather, or similar issues, but will generally stabilize for the components of a given property and have a reasonably high degree of predictability concerning both useful and remaining life.

• Cyclic Irregular - Items like deck surfaces and roofing foll into this category. These items have a normal life span great enough 1.hal climate, level or preventive maintenance. owner care and other issues can materially affect the actual life.

• Predictable but Irregular Non-Catastrophic Failure - This category includes pool pumps. spa heaters. and other items which can be expected to wear out with some predictability (regular or irregular), bm do not need to be replaced until failure. With these items the Association may well have accumulated the money for repair or replacement and then actually wait for failure to spend this money. This does not affect the reserve contribution prior to the expected replacement dale, but once that date is reached assessments can be reduced until failure because adequate reserves are on hand.

• Catastrophic Failure - With these items waiting until failure is not appropriate. A hydraulic elevator falls into this category. In these cases, a fund is built for a general replacement lime frame. then a decision is made to repair or replace before failure.

• Outdated Design/Aesthetic - This category refers to items, here aesthetics are a major concern. Examples include light fixtures, window coverings, and other item that may be quite functional past the time they are desirable. They should he recognized and reserved for in order to keep the common area from appearing dated and unappealing.

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Physical Analysis (Continued)

Cost estimates can be derived from a number of different sources. Since the preparation of a reserve study is an attempt to refine estimates as much as possible. the use of "real costs" is our goal. That means we try to use the most reliable costs available, and **if** they're not available, go to the next most reliable source.

[n order of reliability, costs were obtained from:

- Actual cost of most recent repair
- Bid for repair not yet under taken
- Contractor or vendor estimate
- Facilities Advisors Inc. cost database (continually updated)
- Construction cost estimating guides

Site Visit Observation:

No unusual items noted during site visit.

Other Comments

None.

Financial Analysis

The financial analysis of a reserve study consists of two steps.

The first step is to calculate future expenditures based L1pon the information obtained from the physical analysis; the estimated replacement cost and estimated remaining life for each component. This is a transparent, straight-line calculation, but typically includes in1:1ation assumptions, as the future replacement cost is normally higher than the current replacement cost. Future replacement cost may also include a minor contingency factor into the projected future cost of each component simply as a precaution against estimating mistakes in replacement costs or replacement dates.

The second step is to build a stream of estimated future cash inflows to adequately provide for the projected future expenditures. This stream of cash inflows may consist of several parts, including regular member assessments, special assessments, interest income, bank loans, or other income. In addition, we normally recommend an assessment "adjustment factor" that slowly increases annual assessments to keep pace with effect of inflation increases on future expenditures for replacement of the common area components.

Assessments - While we are usually able to calculate an "ideal" first year assessment amount, for most associations that is impractical, as Association's are generally limited to a maximum "politically acceptable" a5sessment for the first year. We honor that, because with a 30-year budget, we can make up any deficiency in future (the remaining 29) years.

Special Assessments - Special Assessments can usually be avoided unless the association has had a significant period of under assessing its members, and is faced with relatively short term significant expenses. We always try to construct a funding plan to avoid a special assessment. However, occasionally it is unavoidable.

Interest Income - Interest income is normally retained within the reserve fund, so is normally included as a factor in building the funding plan. Interest rates may vary from year to year, but are essentially not able to be predicted over long periods of time. Most associations choose to build their funding plan using known, current interest rates, and do not modify that rate over time. We have pelformed a comparative study of interest and inflation rates over a 70-year time period that indicates that interest and inflation rates tend to correlate relatively closely over long periods of time, so relatively offset each other at high percent funded levels.

Bank Loans - Bank loans are a very useful tool to mitigate the effects of special assessments, but usually can only be employed for large projects.

Other income - Some associations may designate certain revenue items to be applied only to reserves as opposed to be treating as income available for ongoing operations.

Adjustment factor - We generally recommend that reserve assessments be increased annually as an offset to the effects of inflation. Failure to do so will likely leave the Association in an under funded situation, unless the entire reserve assessment structure is rechallenged and revised yearly.

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Financial Analysis (Continued)

The Association's funding plan can be built using one of three recognized goals; Baseline funding, Threshold funding, or full funding. The goal of Baseline funding is simply to make sure your cash balance does not drop below zero. Threshold funding establishes a funding goal greater than Baseline funding. but less than 100% funded. Full funding establishes a goal of 1 00% funding. This is interpreted as having 1 00% of the funds needed at a given point in time (the ideal balance), not as having 100% of the replacement cost of all components.

We generally recommend a goal of 1 00% funded by the end of the 30-year funding projections, and earlier if possible. Funding is calculated using the cash flow method.

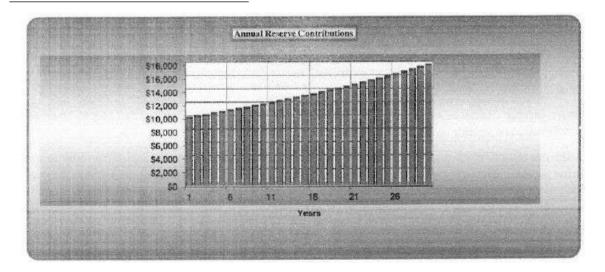
This gets directly lo the heart of the funding issue; "fairness." The general consensus is that if an association stans out with a 1 00% funding plan, that means that the individuals who enjoyed the benefit of the "wearing out" of the common area components paid for that benefit. Unfortunately, very few associations are 100% funded. That means that assumptions must be made as to how to "catch up" the funding to reach the goal of 100% funded.

A special assessment for that purpose is generally considered impractical, so the deficit is made up over some period of time.

The percent funded calculation is generally regarded as the best objective measure of the strength, or status. of an association's reserve fund. Percent funded measures the ideal balance against the funds actually set aside for reserves. There is general consensus amongst industry professionals that a percent funded ratio of less than 30% represents a "weak" reserve fund. 30% to 70% is generally considered "adequate." 70% and above is considered "strong."

Our goal is generally to achieve 100% at the end of the 30-year projection peliod.

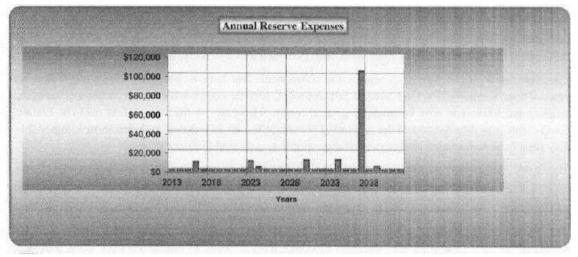
The Association's projected reserve assessments for the 30-year funding period are shown in the chart below. The detail of this is shown in Exhibits 2 - I and 3 - I.



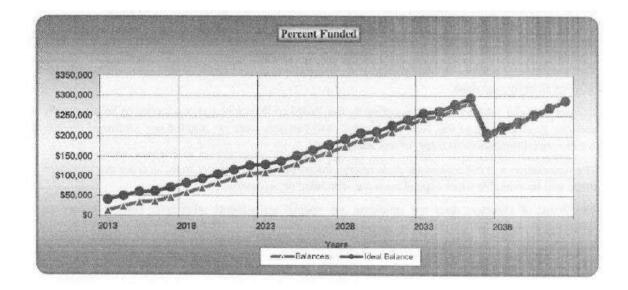
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Financial Analysis (Continued)

The Association's estimated reserve expenditures for the 30-year financial projection period are shown in the chart below. The detail of this is shown in Exhibits 2 - 2 and 3 - 2.



The Association's projected per cent funded for the 30-year financial projection period are shown in the chart below. The detail of this is shown in Exhibits 2 - 3 and 3 - 3.



Summary of Significant Assumptions

The following significant assumptions were used in the preparation of this reserve study repo,t. If the actual replacement costs or remaining lives vary from the assumptions used in this analysis, the impact could be significant on future assessments. Accordingly, an annual review of the analysis is necessary to see if the Board, within its authority, should increase the regular assessments, pass special assessments or reschedule future replacement dates.

Generally, only long-term major repair and replacement activities for components with a life of 2 years or longer and a cost of \$1,000 or more have been considered in this analysis.

The Association will not have to replace the components that have a remaining life of more than 30 years. Those components are assumed to be permanent, lifetime components. A projection of events 30 years in the future can only be made in general terms. However, as the Association matures, certain components may deteriorate and the remaining physical life will be reduced such that those components may need to be reevaluated to determine if they should be included in future studies.

The Board of Directors will implement and/or continue preventive maintenance and repair programs to prevent abnormal deterioration of the common areas.

The analysis assumes that no unusual conditions will occur, such as weather, vandalism, unusual use, or unforeseen obsolescence.

Measurements and quantities were obtained by count, measurement, or estimation from plans provided by the Board of Directors unless otherwise noted, and are assumed to be a close approximation to actual.

Proper construction and installation of all improvements is assumed, unless otherwise noted.

This analysis assumes that the Association membership wishes to continue the use and maintenance of all amenities currently in place.

The Association carries comprehensive property insurance to cover most insurable risks, such as al I-risk property liability, and theft.

Current financial information was supplied by the Board of Directors and is assumed to be reasonably accurate as of the date of this analysis. Funded cash balances were not audited nor confirmed directly with financial institutions as a pa.it of this analysis.

The Association will collect and set aside reserve assessments on an annual basis, in order that sufficient funds will be available when expenditures are scheduled or necessary.

The Board of Directors does not anticipate any special assessments other than those that may be scheduled as part of the attached 30-year funding projection.

Summary of Significant Assumptions (continued)

The following assumptions were used in preparing this report:	
Current Replacement Cost	\$ 251,241
Future Replacement Cost	\$ 384,771
Investment Accounts Average Interest Rate	0.90%
Estimated Reserve Cash Balance at December 31, 2012	\$ 3,002
Annual Contribution for 2013	\$ 10,000
Estimated Rate of Inflation per the Board of Directors	1.50%
Contingency Rate	0.00%

Components Excluded from this report

Major Component	Reason Not. Included
Building Structures	Lifetime Componen1
Utilities - Underground/ In Structure	Lifetime Component
Street Base - Hardscape	Lifetime Component
Irrigation Lines and Sprinklers	Lifetime Component
Landscape/ Plant Replacement	Lifetime Component
Garage Door	Owners Responsibility

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Disclosures

Neither facilities Advisors, Inc. nor its owners individually have other relationships-with the Association that would represent a conflict of interest.

Your Facilities Advisors, Inc. Reserve Specialist is Pierre Del Rosario. Mr. Del Rosario has been preparing reserve studies since 1 999, and has perfo1111ed hundreds of reserve studies. His reserve study experience encompasses all types of reserve studies, including condominium, homeowners, and timeshare associations.

Mr. Del Rosario holds the Professional Reserve Analyst (PRA) designation issued by APRA, the Association of Professional Reserve Analysts, and is a member of APRA.

Mr. Del Rosario has worked in a CPA firm for more than ten years and possesses the skills directly applicable to preparation of a financial forecast for future major repairs and replacements.

Mr. Del Rosario has applied for registration as a Reserve Study Specialist (RSS) with the Nevada Division of Real Estate.

The skill-set involved in the abovedescribed experience and designations represent the skills most directly applicable lo evaluation of existing facilities for purposes of a reserve study.

The site visit included observations of all visible common area components, unless otherwise indicated on the detail component listing. No destructive testing was performed.

We are not aware of any material issues which, if not disclosed, would cause a significant distortion of the Association's reserve status or funding plan.

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Limitations

Facilities Advisors, Inc. has relied upon certain information provided by Association representatives in the performance of this reserve study. Such information includes, but is not necessarily limited to, financial data, identification or quantification of common area components, and historical maintenance information. Such information is deemed reliable by Facilities Advisors. Inc..

The reserve study is a reflection of information provided to Facilities Advisors, Inc. and this report has been assembled for use by the Association. This report has not been audited, nor subjected to a forensic or quality analysis, or background checks of historical records.

The reserve balance projected in this report is based upon information provided by the Association to and was not audited.

Information provided to Facilities Advisors, Inc. by the Association about reserve projects is considered reliable. The onsite visit cannot be considered a project audit or a quality visit.

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Ferminology

Report Effective Date - Effective date or report based on the Association fiscal year end.

Current Replacement Cost - Calculation based upon unit cost, measurement basis. and quantity.

Common Area. The areas of a project whose ownership i3 under an undivided interest: basis. These areas arc shared equally between all owners, in use and maintenance.

Component. A specific item of the common areas that requires major repair or replacement (pool pump. tennis court net, couch, roof. etc.).

Compound Interest - A financial calculation that take into account that interest, added to the principal ac specified compounding periods. also earns interest.

Funds • Actual monies that are on deposit or to be collected.

future Cost . Estimated cost co replace at u specific future date based upon estimated current replacement cost and the rate of inflation applied on a compounded basis for a specified period.

Measurement Basis • The basis in which costs are measured for reserve items (sq. yd., linear feet. etc.).

Project Date • Date that the first unit was delivered for occupancy '-

Estimated Life. Estimated total life of a reserve component. for recurring replacement cycles.

Remaining Life An estimate of the service life of a particular component made after the first year in which a reserve item has been in place.

Adjusted Life• Changed life for the first replacement cycle only of a component.

Date Placed in Service. The initial date that a component is placed in service.

Special Assessment • Supplemental contributions by owners (in addition to the normal contributions) usually assessed when long-term maintenance or replacements or reserve items are of immediate nature and sufficient funds are not available

to pay for these items.

Unit • Thus is an actual residence or condominium.

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Section 2 - Financial Exhibits

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See Summary of Significant Assumptions

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Exhibit 1- Executive Summary

This two page summary identifies the major characteristics of the project and may normally be copied and provided to members lo meet your disclosure requirements. 11' you prefer to receive a copy of these pages in Excel format s o that you may format it to meet your needs, please contact us and we will provide a copy for your use.

Contact Name: Address:	Kristi Spencer 2918 N. 1175 W Ogden, Utah 84415			
Business Phone:	801-725-2021			
Project Completion Date:	8/1/2008			
Site Visit Date:	7/5/2012			
Report Effective Date:	1/1/20I3			
Type of Project:	Townhouse Development			
Number of Units	36			
Projected Reserve Balance at	12/31/2012		\$	3.002
			,	2012
		2012		2013
Annual Contribution to Reserves		<u>2012</u> \$	\$	10,000
Annual Contribution to Reserves Monthly Contribution to Reserves				
	Per Homeowner	\$	\$	10,000
Monthly Contribution to Reserves		\$ I,	\$ \$	10,000 833.33
Monthly Contribution to Reserves Monthly Contribution to Reserves 1		\$ I,	\$ \$	10,000 833.33 23.15
Monthly Contribution to Reserves Monthly Contribution to Reserves I Percentage Increase lo Contribution		\$ I,	\$ \$	10,000 833.33 23.15 N/A
Monthly Contribution to Reserves Monthly Contribution to Reserves I Percentage Increase lo Contribution Minimum Funding Level		\$ I,	\$ \$	10,000 833.33 23.15 N/A 1.000
Monthly Contribution to Reserves Monthly Contribution to Reserves I Percentage Increase lo Contribution Minimum Funding Level Estimated Interest Rate		\$ I,	\$ \$	10,000 833.33 23.15 N/A 1.000 0.90%
Monthly Contribution to Reserves Monthly Contribution to Reserves I Percentage Increase lo Contribution Minimum Funding Level Estimated Interest Rate Estimated Inflation Rate		\$ I,	\$ \$	10,000 833.33 23.15 N/A 1.000 0.90% 1.50%

TIIi financial projection was prepared for the Association by Facilities Advisors. Inc.. and is based upon certain assumptions regarding condition, replacement costs. and estimated useful lives or the components contained in this study. Estimated replacement costs are based upon bids received. prior costs paid. construction costs manuals and other sources. This study is limited to those components contained herein. Certain components have been omitted as they have useful lives in excess of the cope of this study (30 years). or major repaired replacement costs are included in the operating budget. Funding has been calculated using a pooled, cash flow calculation. Assumptions for interest earnings on invested funds, the inflation rates estimated for future replacement costs, and the applicable net income tax rate are shown above.

The Board of Directors has determined thar, based upon the reserve study. **no special assessments are presently anticipated** for any year covered by this study. However actual expenditures may vary from the estimated amounts, and the variations may be material. Therefore, amounts accumulated in the reserve fund may not be adequate to meet future needs. The Board regularly updates assumptions and estimates used in the reserve study in order to have accurate financial projections or future cash needs.

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Exhibit 1 - Executive Summary

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Summary	of Major	Components
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	As of December 31, 2012								
Major <u>Components</u>	Estimated Useful Life	Estimated Remaining Life		Current placement Cost		Allocation of Cash Actually Set Aside	Idea	l Funding	% Funded
Equipment	15 to 15	I 1.5 to 11.5	\$	2,850	\$		\$	665	0.0%
Roof	35 to 35	31.5 to 31.5		163.584				16,358	0.0%
Fixtures	5 to 5	4.5 to 4.5		500		35		50	69.2%
Lighting	25 to 25	21.5 to 21.5		3.990				559	0.0%
Signs	25 to 25	21.5 to 21.5		4,320				605	0.0%
Asphalt	7 to 28	3.5 to 24.5		71,677		2.967		12.17S	24.4%
Fences, Walls & Gates	35 to 35	31.5 to 31.5		4.320				432	0.0%
Totals			\$	251,241	\$	3.002	\$	30,846	9.7%

Exhibit 2 - Annual Cash Flow Analysis - 30 Years

Introduction

The following Cash Flow Projection summarizes the cash inflows and inflows of the reserve fund for the thirty-year projection period. This analysis Incorporates the assumptions set forth in the Summary of Significant Assumptions disclosed in the narrative section of this report, section I - 5. The projected assessments should reflect the amounts set forth in the Association's annual budget.

Starting Reserve Cash Balance

The starting point for the Cash Flow Projection is the estimated combined cash and investment balance at the first day of the fiscal year of the 30-year projection period. Since this report is prepared prior to that actual date, the amount must be estimated. Several factors must be considered; the current ca h balance, the estimated reserve fund transfers from the interim report date until year end, estimated expenditures From the interim report date until year end, and estimated interest earnings from the interim report date until year encl. For purposes of this analysis, estimated interest income is ignored as being an immaterial amount. The balance is thus calculated as:

Balance per financial statements as Or August 04. 2012	\$ 3.002
Assessments from financial statement date to end of fiscal year December 31, 2012	\$
Other Income from financial statement date to end of fiscal year December 31. 2012	
Interest Income from financial statement date to end Or fiscal year December 31.2012	
Expenditures from financial statement date end of fiscal year December 31. 2012	\$
Starting Cash Balance for Financial Projection	\$ 3,002

Funding Methods and Goals

The following Cash Flow Projection is calculated using what is generally referred to as the "Cash Flow" method. In this method, the cash inflows arc calculated to provide funding for the estimated cash outflows, aggregated for all components, of the reserve fund for the thirty-year projection period. An alternate method, generally referred *to* as the "Straight Line" or "Component" funding method exists, but is 1101 used in this reserve study report.

The funding goals recognized in CAI's National Reserve Study Standards arc:

Baseline funding is a funding plan wherein cash inflows are generated just to have sufficient cash for future year; in other words. Just making sure your cash balance does not go below zero. This is generally considered a risky goal as it leaves no margin for error, thereby exposing members to the risk of special assessments.

Threshold Funding is a funding plan that sets an arbitrary objective al a level above baseline funding, but below I00% funding.

Full Funding essentially sets the objective of being 100% funded.

The funding goal established in this reserve study report is to reach Full Funding by the end of the 30-year projection period.

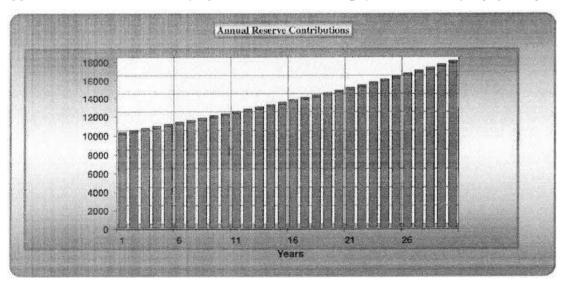


Exhibit 2 • Annual Cash Flow Analysis • 30 Years

	Fiscal Year	Beginning	_	Ear	nvestment rnings Net of'	_			Percent	
Year	End	Balance	Income		Taxes	Expenses	Ending I	1	Funded	 Balance
Ι		\$ 3.002	\$ 10,000	\$	61	\$ -	2	13.063	32.4%	\$ 40,346
2	12/3 lil4	13.063	10,200		139			23.402	46.7%	50.125
3	12/31/15	23.402	10.404		219			34.025	56.5%	60.190
4	12/31/16	34.025	10.612		266	(9,042)		35.861	58.4%	61,437
5	12/31/17	35.861	10.824		314	(535)		46,464	65.1%	71,417
6	12/31/18	46,464	IJ.041		398		:	57,903	70.4%	82.232
7	12/31/19	57,903	11.262		486		(59.650	74.6%	93.358
8	12/31/20	69,650	11.487		577		5	31.714	78.0%	104.801
9	12/31/21	81.714	11.717		670			94,101	80.7%	116.568
10	12/31/22	94.101	11,951		763	(576)	1	06.238	82.9%	128,086
11	12/31/23	106.238	12,190		821	(10.041)	Ι	09,208	83.8%	I30.395
12	12/31/24	109.208	12,434		870	(3.385)	1	19,126	85.3%	139.606
13	12/31/25	119,126	12,682		960		1	32.769	87.0%	152,528
14	12/31/26	132,769	12.936		1.065		1	46.770	88.5%	165,809
15	12/31/27	146,770	13.195		1.17L	(621)	1	60,514	89.8%	178.830
16	12/3 L/28	160,514	13.459		1.279		17	75252	90.9%	192.842
17	12/31/29	175,252	13.728		1.393		i	90,373	91.9%	207.236
18	12/31/30	190.373	14.002		1.467	(11.151)	1	94.692	92.4%	210.783
19	12/31/31	194,692	14.282		1.544		2	10.519	93.2%	225.798
20	12/31/32	210,519	14.568		1.664	(670)	2	26.081	94.0%	240,543
21	12/31/33	226,081	14.859		1.786		2	42.727	94.7%	256.368
22	12/31/34	242,727	15,157		1,87 L	(11,46S)	2	48,289	95.1%	261.059
23	12/31/35	248,289	15,460		1.959		2	65,707	95.7%	277,565
24	12/31/36	265.707	15,769		2,093		2	83.569	96.3%	294,509
25	12/31/37	283.569	16,084		1.832	(104,161)	1	97.325	95.4%	206.909
26	12/31/38	197.325	16,406		1,572		2	15.303	96.5%	223,175
27	12/31/39	215,303	16,734		1.695	(4,238)	2	29,494	97.4%	235,612
28	12/31/40	229.494	17,069		1.821		2	48.384	98.3%	252,711
29	12/31/41	248,384	17.4!0		1,967		2	67.761	99.1%	270,273
30	12/31/42	267.761	17.758		2.113	(778)	2	86,855	99.8%	287,524
3	Fotals	\$ 3.002	\$ 405,681	\$	34.837	\$ (156,6()4)	\$ 2	86.855		

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Parkway Village Homeowners' Association January 1, 2013 Page 2 - 3 Report# 1377 V. 2012- 1

Exhibit 3 - Annual Revenue Analysis

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Year Ended	Description	Annual Amount	Total by Year
12/31/13	Annual Assessments	\$ 10,000	
12/31/13	Interest Income, Net of Taxes	\$ 61	
	Total for Fiscal Year 2013		\$ 10,061
12/31/14	Annual Assessments	\$ 10,200	
12/31/14	Interest Income. Net o[Taxes Tot.al for Fiscal Year 2014	\$ 139	\$ 10,339
12/31/15	Annual Assessments	\$ 10,404	
12/31/15	Interest Income, Net of Taxes	\$ 219	
	Total for Fiscal Year 2015		\$ 10,623
12/31/16	Annual Assessments	\$ 10,612	
12/31/16	Interest Income, Net of Taxes	\$ 266	
	Total for fiscal Year 2016		\$ 10,878
12/31/17	Annual Assessments	\$ 10,824	
12/31/17	Interest Income, Net of Taxes	\$ 314	
	Total for Fiscal Year 2017	•	\$ 11,138
12/31/18	Annual Assessments	\$ 11,041	
12/31/18	Interest Income, Net of Taxes Total for Fiscal Year 2018	\$ 398	\$ 11,438
12/31/19	Annual Assessments	\$ 11,262	
12/31/19	Interest Income. Net of Taxes	\$ 486	
	Total for Fiscal Year 2019		\$ 11,748
12/31/20	Annual Assessments	\$ 11.487	
12/31/20	Interest Income, Net of Taxes	\$ 577	
	Total for Fiscal Year 2020		\$ 12,064
12/31/21	Annual Assessments	\$ 11.717	
12/31/21	Interest Income, Net of Taxes Total for Fiscal Year 2021	\$ 670	\$ 12,387
12/31/22	Annual Assessments	\$ 11.951	
12/31/22	Interest Income, Net of Taxes	\$ 763	
	Total for Fiscal Year 2022		\$ 12.714
12/311'.:3	Annual Assessments	\$ 12,190	

Exhibit 3 • Annual Revenue Analysis

Year Ended	l Description		Annual Amount	Total by Ycar
12/31/23	Interest Income, Net of Taxes Total for Fiscal Year 2023	\$	821	\$ 13,011
12/31/24 12/31/24	Annual Assessments Interest Income, Net of Taxes Total for Fiscal Year 2024	\$		\$ 13,304
12/31/25 12/31/25	Annual Assessments Interest income, Net of Taxes Total for Fiscal Year 2025	q q		\$ 13,642
12/31/26 12/31/26	Annual Assessments Interest Income, Net of Taxes Total for Fiscal Year 2026	\$ \$		\$ 14.001
12/31/27 12/31/27	Annual Assessments Interest Income, 1 et of Taxes Total for Fiscal Year 2027	5		\$ 14,366
12/31/28 12/31/28	Annual Assessments Interest Income, Net of Taxes Total for Fiscal Year 2028	3		\$ 14,738
12/31/29 12/31/29	Annual Assessments Interest Income, Net of Taxes Total for Fiscal Year 2029			\$ 15,121
12/31/30 12/31/30	Annual Assessments Interest Income, Net of Taxes Total for Fiscal Year 2030	9		\$ 15,470
12/31/31 12/31/31	Annual Assessments Interest Income, Net of Taxes Total for Fiscal Year 2031	4		\$ 15.826
12/31/32 12/31/32	Annual Assessments Interest Income, Net of Taxes Total for Fiscal Year 2032	3		\$ 16.232
12/31/33 12/31/33	Annual Assessments Interest income, Net of Taxes	5		

Parkway Village Homeowners' Association January 1,2013 Page 2 - 3 Report# 1377 V. 2012 - i

Exhibit 3 - Annual Revenue Analysis

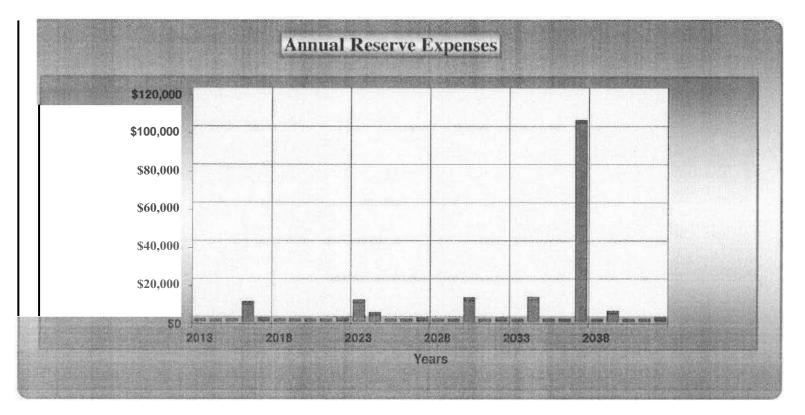
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X 7 X 1		Anr		Total by Year		
Year En	ded Description	Amo	ount	1 otal	by year	
	Tota1 for Fiscal Year 2033		\$	6	16,646	
I2/31/34	4 Annual Assessments	\$	15,157			
12/31/3	4 Interest income, Net of Taxes	\$	1,871			
	Total for Fiscal Year 2034		9	5	17,028	
L2/31/3	5 Annual Assessments	\$	15,460			
12/31/3	5 Interest Income, Net of Taxes	\$	1,959			
	Total for Fiscal Year 2035		9	5	17,418	
12/31/3	6 Annual Assessments	\$	15,769			
12/31/3	6 Interest Income. Net of Taxes	\$	2,093			
	Total for Fiscal Year 2036		9	5	17,862	
12/31/3	7 Annual Assessments	\$	16,084			
12/31/3	7 Interest Income, Net of Taxes	\$	1,832			
	Total for Fiscal Year 2037		\$	5	17,917	
12/31/3	8 Annual Assessments	\$	16,406			
12/31/3	8 Interest Income, Net of Taxes	\$	1,572			
	Total for Fiscal Year 2038		5	5	17,978	
12/31/3	9 Annual Assessments	\$	16,734			
12/31/3		\$	1,695			
	Total for Fiscal Year 203.9		9	\$	18,429	
12/31/4	0 Annual Assessments	\$	17.069			
12/31/4	0 Interest Income, Net of Taxes	\$	1,821			
	Total for Fiscal Year 2040		9	5	18,890	
12/31/4	1 Annual Assessments	\$	17,410			
12/31/4		\$	1,967			
	Total for Fiscal Year 2041		4	6	19,377	
12/31/4	2 Annual Assessments	\$	17,758			
12/31/4	2 Interest Income. Net of Taxes	\$	2.113			
	Total for Fiscal Year 2042		0	\$	19,872	

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Exhibit 4 –(Expenditure Summary)



Parkway Village Homeowners' Association January 1,2013 Page 2 - 4 Report# 1377 V. 2012 - I

Exhibit 5 – Expenditure Summary

I		1	2	3		4		5		6	7		8		9		10
Category	12/.	31/13	12/31/14	12/31/15		12/31/16	PALM	12/31/17		12/31/18	12/31/19		12/31/20		12/31/21		12/31/22
Equipment Roof	\$. s		\$	- \$		3	2	\$		5	2	5	- 5		- \$	
Fixtures	\$	- 5	-	\$	- 5			535	\$	50 10	\$ a		\$ F	- 8		- \$	576
Lightning	5 5	- 5		47 5	- 5		- 23		2.5	-	\$	1.1	\$	- 5		- 5	
Signs Asphalt	\$	- \$		\$	- \$	-	5		\$		5	-	\$	- \$		- \$	1
Fences, Walls & Gates	\$ \$	- S - S		5	- 5	9,042	5		\$		\$		\$ \$	- 3		- 3	
Totals	<u>s</u>	- \$	-	\$	- 5	9.042	s	535	\$		\$	-	\$	- 5		- \$	576

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See Summary of Significant Assumptions

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Parkway Village Homeowners' Associa	ition									
January I. 2013										
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									3	of 4
Exhibit 4 • Expenditure Summary										
	11	17	13	1.4	15	16	17	18	19	20

(Category		11 12/31/23	-	12 12/31/24		13 12/31/25	100	14 12/31/26	Star	15 12/31/27		16 12/31/28	1.76	17 12/31/29		18 12/31/30		19 12/31/31		20 12/31/32
Equipment		\$			3,385	ę	2.0 032 - 13 1	. \$		s		ę		¢.				s		5	
Roof		5		- 5		s		- 5		S		s		s	(S	\$		\$	-	5	
Fixtures		S		- 5		\$	1	- \$	7	- 5	621	\$	-	S	3	\$		\$	-	\$	670
Lighting		\$		- 5	l. 188	\$		- \$	0.	. 5	-	\$		S		\$		\$		5	
Signs		\$		- 5	-	\$		- \$	57	. \$	-	\$	-	\$	-	\$		\$		5	-
Asphalt		\$	10,04	1 5	- 	\$	3	- \$		5	1	\$	-	S	10	\$	11.151	\$		5	-
Fences. Walls &	c Gates	\$		- \$	(÷	\$	3	- \$		S		5	-	\$	-	\$	•	\$	-	\$	
Totals			10,64	1 5	3,385	\$		- \$	-	\$	621	\$	-	\$		5	11,151	\$	-	1	670

Parkway Village Homeowners' Association January 1. 2013 Page 2 of 4 Report# 1377 V. 2012 • I

Exhibit 4. Expenditure Summary

Categ	gory		21 12/31/33		22 12/31/34		23 12/31/35		24 12/31/36			25 12/31/37		26 12/31/38	-	27 12/31/39	 28 12/31/40		29 12/31/41	_	30 12/31/-	42
Equipment		5		. 5		ŝ		. 5		-	\$	-	\$	3	1	\$ 4.238	\$ 	5	e		\$	
Roof		5	2		ş -	5	2	5			\$		s	ĝ 🛛 🗄	1	S -	\$ 1 3	5			\$	1.4
Fixtures		\$	1	. 9	5	S		\$			\$	722	\$	1	пĝ	s -	\$ 	-			\$	778
Lightning		S	23	. 9	5,505	5		. 5	÷	*	\$		\$	S 9		5 -	\$	5			\$	
Signs		\$	18		5,960	5	8	5		i.	\$	Reserves	\$			S -	\$	1	-		8	
Asphalt		\$	19	- 9	s .	- 8		5	5	+	5	103,439	5			5 -	\$ k 3-	4	-	- 1	\$	
Fences, Walls & Gates		\$	13		5 -	5		\$	1	8	\$		\$	1	0.8	8 -	\$	1	-		\$	1
Totals		\$		5 3	\$ 11,465	\$	-		5	-	\$	104,161	8	an a		5 4.238	\$		š .		\$	778

See Summary of Significant Assumptions

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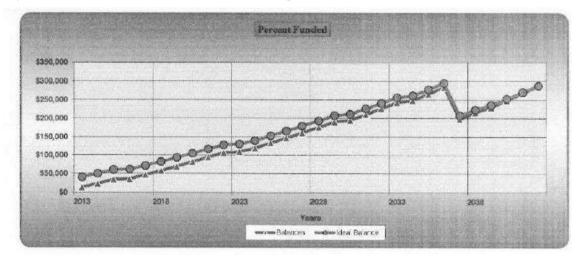
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Exhibit 3 • Percent Funded Schedule

Certain State Civil Codes require that associations disclose to homeowners (and homeowner's in turn to potential buyers) the --current estimate of the amount of cash reserves necessary...". Io perform these tasks. and the amount or accumulated cash actually set aside. Additionally, they must indicate what percent the amount of money set aside (the "Reserve Fund Balance") is of the current estimate of the amount of cash reserves necessary. This percentage is commonly referred to as an association's .'Percent Funded'' figure.

Just as there are two different approach to calculating assessments, there arc two different approaches to calculating the --Percent Funded" figure. The most easily understood method is the --straight Line" approach. Using this approach, the amount or money to be set aside for a component for each year is multiplied by the number of years that component has aged. In the case or our example, i r our \$100.000 component with a 5 year lite (\$20,000 per year) was two years old, then \$40.000 \\'ould be expected to be on hand. This is done individually for each component, and then the results are added together.

Again, this can be done using either the current or future costs. Proponents or the Future Cost method argue that the "current estimate" is not the current cost, but rather the current estimate of what the cost or repair will be when it is needed (i.e.. the Future Cost). The problem with this approach is that the calculations do not take into account that Reserve Fund monies earn interest. and the amount of this interest can be significant. If a straight-line approach were used, the 100% funding level would indicate excess funds on hand and would be misleading. Additionally, an association which has less than $\cdots 100\%$ funded - Straight-Line" may well have enough monthly. In this case the disclosure would also be misleading.



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See Summary of Significant Assumptions

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Exhibit 5 - Percent Funded Summary

			Current Replacement		Balance			
Category	Remaining Life	e	Cost		Allocation		Ideal Funding	% Funded
Equipment	11.5 10 11.5	ş	2,850	\$		\$	665	0.0%
Roof	31.5 to 31.5	\$	163,584	\$	1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 - 1940 -	\$	16,358	0.0%
Fixtures	4.5 to 4.5	\$	500	\$	35	\$	50	69.2%
Lighting	21.5 to 21.5	\$	3,990	\$		\$	559	0.0%
Signs	21.5 to 21.5	\$	4,320	\$	10 8 0	\$	605	0.0%
Asphalt	3.5 to 24.5	\$	71,677	\$	2.967	\$	12,178	24.4%
Fences, Walls & Gates	31.5 to 31.5	\$	4,320	\$	375	\$	432	0.0%
Totals		\$	251,241	\$	3,002	\$	30,846	9.7%
		355.04	ALL REPORTS THE OWNER OF STREET	and the second		2,449		and a second second second

See Summary of Significant Assumptions

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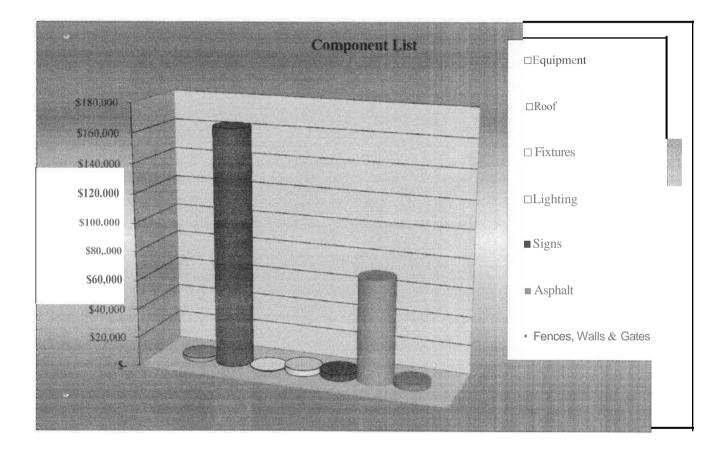
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Parkway Village Homeowners' Association January I. 2013 Exhibit 2 - 6 Report# 1377 V. 2012- I

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Exhibit 6 • Component List Summary by Category

The following table represents a list of the components considered in this study. Each component is identified based on a category. The estimated lives are designated in years. 'w11ile the Board of Directors has final discretion as to what items are included the reserve study, it is, common that many assets (components) exist that may not be included in the reserve funding plan. Examples of such items are those components deemed to have a remaining useful life In excess of 30 years, those items of such low dollar value that they are considered immaterial, and those items that are routinely paid for from Lite operating budget.



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Parkway Village Homeowners' Association January I. 2013 Page 2 - 6 Report # 1377 V. 2012 - I

Exhibit 6 - Component List - Summary by Category

Category	# of Items	Useful Life	Remaining Life	Current Cos	t F	uture Cost	Balance Allocation		ldeal Funding	% Funded	201	13 Funding
Equipment	Î.	15 to 15	11.5 to 11.5	\$ 2,850	5	3,385	\$	5	665	0.0%	5	113
Root	12	35 to 35	31.5 to 31.5	163,584	ę.	262,311	100		16.358	0.0%		- 6,511
Fixtures	1	5 to 5	4.5 to 4.5	500		535	35		50	69.2%		20
Lighting	7	25 to 25	21.5 to 21.5	3,990		5,507	105-		559	0.0%		159
Signs	6	25 to 25	21.5 to 21.5	4,320		5,963	10		605	0.0%		172
Asphalt	2	7 to 28	3.5 to 24.5	71,67		100,141	2,967		12,178	24.4%		2,853
Fences, Walls & Gates	2	35 to 35	31.5 to 31.5	4,320		6,927	۲		432	0.0%		172
Totals	31			\$ 251,24	\$	384,771	\$ 3,002	\$	30,846	9.7%	\$	10,000

Sec Summary of Significant Assumptions

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Exhibit 7 – Component List - Detail by Component

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									Life	Est. 1st	Replaceme	ent Cost
Item #	Component	Category	Location	Quantity	Meas Basis	Unit Cost	Date Placed in Service	Useful	Remain	Replace Date	Current	Future
1	Virtyi Balcony Rail - Repair/Replace	Fences, Walls & Gates	Building A	72	LE	\$ 30.00	7/1/09	35	31.50	7/1/44 8	2,160	\$ 3,464
2	Light - Recessed Soffit	Lighting	Building A	6	Euch	95.00	7/1/09	25	21.50	7/1/34	570	787
3	Asphalt Shingle Roof - Replace	Roof	Building A	6,912	SF	3.25	7/1/09	35	31.50	7/1/44	22,464	36,022
4	Gutters / Downspouts - Replace	Roof	Building A	12	Set	400,00	7/1/09	35	31.50	7/1/44	4,800	7,697
5	Building Signs	Signs	Building A	6	Each	120.00	7/1/09	25	21.50	7/1/34	720	994
6	Light - Recessed Soffit	Lighting	Building B	6	Each	95,00	7/1/09	25	21,50	7/1/34	570	787
7	Asphalt Shingle Roof - Replace	Roof	Building B	6,912	SF	3.25	7/1/09	35	31.50	7/1/44	22,464	36,022
8	Gutters / Downspouts - Replace	Roof	Building B	12	Set	400.00	7/1/09	35	31.50	7/1/44	4,800	7,697
9	Building Signs	Signs	Building B	6	Each	120.00	7/1/09	25	21.50	7/1/34	720	994
10	Vinyl Balcony Rail - Repair/Replace	Fences, Walls & Gates	Building C	72	LF	30,00	7/1/09	35	31.50	7/1/44	2,160	3,464
11	Light - Recessed Soffit	Lighting	Building C		Each	95.00	7/1/09	25	21.50	7/1/34	570	787
12	Asphalt Shingle Roof - Replace	Roof	Building C	6,912	SF	3.25	7/1/09	35	31.50	7/1/44	22,464	36,022
13	Gutters / Downspouts - Replace	Roof	Building C		Set	400.00	7/1/09	35	31.50	7/1744	4,800	7,697
14	Building Signs	Signs	Building C	6	Each	120.00	7/1/09	25	21.50	7/1/34	720	994
15	Light - Recessed Soffit	Lighting	Building D		Each	95.00	7/1/09	25	21.50	7/1/34	570	787
16	Asphalt Shingle Roof - Replace	Roof	Building D	6,912	SE	3.25	7/1/09	35	31.50	7/1/44	22,464	36,022
17	Gutters / Downspouts - Replace	Roof	Building D		Set	400.00	7/1/09	35	31.50	7/1/44	4,800	7,697
18	Building Signs	Signs	Building D		Each	120.00	7/1/09	25	21.50	7/1/34	720	994
79	Light - Recessed Soffit	Lighting	Building E	6	Each	95.00	7/1/09	25	21.50	7/1/34	570	787
20	Light - Recessed Soffit	Lighting	Building E	6	Each	95.00	7/1/09	25	21.50	7/1/34	570	787
21	Asphalt Shingle Roof - Replace	Roof	Building E	6,912	SE	3.25	7/1/09	35	31 50	7/1/44	22,464	36,022
22	Gutters / Downspouts - Replace	Roof	Building E	12	Set	490,00	7/1/09	35	31.50	7/1/44	4,800	7,697
23	Building Signa	Signs	Building E	6	Each	120.00	7/1/09	25	21.50	7/1/34	720	994
24	Light - Recessed Soffit	Lighting	Building F		Each	95.00	7/1/09	25	21.50	7/1/34	\$70	787
25	Asphalt Shingle Roof - Replace	Roof	Building F	6.912	SF	3.25	7/1/09	35	31.50	7/1/44	22.464	36,022
26	Gotters / Downspouts - Replace	Roof	Building F	12	Set	400.00	7/1/09	35	31.50	7/1/44	4,800	7,697
27	Bailding Signs	Signs	Building F	6	Each	120,00	7/1/09	25	21.50	7/1/34	720	994
28	Asphalt 11 Overlay	Asphalt	Common Area	50,477	SF	1.25	7/1/09	28	24.50	7/1/37	53,096	91.098
29	Sealcoat	Asphalt	Common Area	50,477		0.17	7/1/09	7	3.50	7/1/16	8.581	9,043
30	Irrigation system	Equipment	Common Area	server and	Each	950.00	7/1/09	15	11.50	7/1/24	2.850	3,386
31	Retention Basin	Fixlures	Common Area	1	Allowance		7/1/12	5	4.50	7/1/17	500	535
	Total									5	251,241	\$ 384,771

Sec Summa() or Significant Assumptions

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Parkway Village Homeowners' Association January 1, 2013 Report# 1377 V. 2012 - 1

Exhibit 8 - FASB Supplemental Disclosures

This supplemental information about reserves is a required presentation for associations that present financial information such as compiled, reviewed, or audited financial statements in accordance with Generally Accepted Accounting Principles (GAAP).

Major <u>Component</u>	Estimated Remaining Life in Years	Estimated Current Cost	12/31/]2 Allocation	2013 funding
Equipment	11.5 to 11.5	\$ 2,850	\$	\$ I 13
Roof	31.5 to 31.5	163,584		6,511
Fixtures	4.5 to 4.5	500	35	20
Lighting	21.5 to 21.5	3,990		159
Signs	21.5 lo 21.5	4,320		172
Asphalt	3.5 to 24.5	71,677	2,967	2,853
Fences, Walls & Gates	31.5 to 31.5	4.320		172
Totals		\$ 251,241	\$ 3,002	\$ 10,000

See Summary of Significant Assumptions

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